

Kasarani Campus Off Thika Road Tel. 2042692 / 3 P. O. Box 49274, 00100 NAIROBI Westlands Campus Pamstech House Woodvale Grove Tel. 4442212

Fax: 4444175

KIRIRI WOMENS' UNIVERSITY OF SCIENCE AND TECHNOLOGY UNIVERSITY EXAMINATION, 2019/2020 ACADEMIC YEAR THIRD YEAR, SECOND SEMESTER EXAMINATION FOR THE DEGREE OF BACHELOR OF SCIENCE (BUSINESS ADMINISTRATION)

Date: 8th April, 2019 Time: 11.00am – 1.00pm

KFI 306 –RISK MANAGEMENT

INSTRUCTIONS TO CANDIDATES

ANSWER QUESTION ONE (COMPULSORY) AND ANY OTHER TWO QUESTIONS

QUESTION ONE (30 MARKS)

a) State five items found in a risk register.

(5 Marks)

- b) Explain four common risk response strategies to handle negative risks based on any of these Risk Breakdown Structure (RBS). (8 Marks)
- c) The Operations Research Unit of a Fast Moving Consumer Goods (FMCG) company had generated the following payoff table, which is given below;

State of Business Nature

Decision	S1	S2	S3
D1	10	8	6
D2	14	15	2
D1	10	8	6

Required;

i) What decision should be made by the optimistic decision maker? (5 Marks)

ii) What decision should be made by the conservative decision maker? (5 Marks)

iii) What decision should be made under the minimax regret if the probabilities of s1, s2, and s3 are 0.2, 0.4 and 0.4 respectively? (3 Marks)

iv) What decision should be made under the expected value? (2 Marks)

d) What is Expected Value of Perfect Information (EVPI)? (5 Marks)

QUESTION TWO (20 MARKS)

a)	Explain four methods of managing risks.		
		(8 Marks)	
b)	Design a simple risk register within the supply chain of an organization of your choice		
		(7 Marks)	
c)	Explain the use of ratio analysis in risk evaluation.		
		(5 Marks)	
<u>QUES</u>	TION THREE (20 MARKS)		
a)	Propose a range of risk assessment tools or techniques that could be used t supply chain fraud.	o reduce the risk of (12 Marks)	
b)	Give a detailed explanation of the term contingency planning with the use	of examples. (8 Marks)	

QUESTION FOUR (20 MARKS)

a)	Highlight six business risk mitigation strategies.		(8 Marks)	
b)	Discuss the following types of risks			
	i)	Professional risks	(3 Marks)	
	ii)	Financial risk	(3 Marks)	
	iii)	Strategic risks	(3 Marks)	
	iv)	Supply risks	(3 Marks)	

QUESTION FIVE (20 MARKS)

a) Explain five current business trends that increase the vulnerability of risk in supply chain. (10 Marks)

b) Discuss five technological applications in risk management.

(10 Marks)